

Oracle Kanban Planning Papers

Summary Kanban in Action is a down-to-earth, no-frills, get-to-know-the-ropes introduction to kanban. It's based on the real-world experience and observations from two kanban coaches who have introduced this process to dozens of teams. You'll learn the principles of why kanban works, as well as nitty-gritty details like how to use different color stickies on a kanban board to help you organize and track your work items. About the Book Too much work and too little time? If this is daily life for your team, you need kanban, a lean knowledge-management method designed to involve all team members in continuous improvement of your process. Kanban in Action is a practical introduction to kanban. Written by two kanban coaches who have taught the method to dozens of teams, the book covers techniques for planning and forecasting, establishing meaningful metrics, visualizing queues and bottlenecks, and constructing and using a kanban board. Written for all members of the development team, including leaders, coders, and business stakeholders. No experience with kanban is required. Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications. What's Inside How to focus on work in process and finish faster Examples of successful implementations How team members can make informed decisions About the Authors Marcus Hammarberg is a kanban coach and software developer with experience in BDD, TDD, Specification by Example, Scrum, and XP. Joakim Sundén is an agile coach at Spotify who

cofounded the first kanban user groups in Europe. Table of Contents PART 1 LEARNING KANBAN Team Kanbaneros gets started PART 2 UNDERSTANDING KANBAN Kanban principles Visualizing your work Work items Work in process Limiting work in process Managing flow PART 3 ADVANCED KANBAN Classes of service Planning and estimating Process improvement Using metrics to guide improvements Kanban pitfalls Teaching kanban through games

Authored by a team of experts, the new edition of this bestseller presents practical techniques for managing inventory and production throughout supply chains. It covers the current context of inventory and production management, replenishment systems for managing individual inventories within a firm, managing inventory in multiple locations and firms, and production management. The book presents sophisticated concepts and solutions with an eye towards today's economy of global demand, cost-saving, and rapid cycles. It explains how to decrease working capital and how to deal with coordinating chains across boundaries.

This book develops a broad range of knowledge in ERP implementation and usage for textile and apparel vertical. Covered are two major areas in ERP: the basics about ERP and the technology and functioning of it and usage of ERP for textile and apparel vertical specifically. Also addressed are concerns of the industry, mainly on how to select the ERP, what to expect from ERP, and how it will be beneficial to the industry.

Mounting emphasis on construction supply chain management (CSCM) is due to both global sourcing of

materials and a shortage of labor. These factors force increasing amounts of value-added work to be conducted off-site deep in the supply chain. Construction Supply Chain Management Handbook compiles in one comprehensive source an overview of the diverse research and examples of construction supply chain practice around the world. Reflecting the emergence of CSCM as an important area of multi-national research and practice, this volume takes an interdisciplinary perspective with contributions from leading international authors in three major areas: production and operations analysis, organizational perspectives, and information technology. The book begins with a survey of the current literature on modeling construction supply chain production and describes a set of approaches and methods for designing and operating project supply chains with references to design and materials production. It provides the basic framework for understanding the challenges and approaches to representing and improving supply chain performance. The next section recognizes the importance of considering arrangements between the different firms involved in designing, procuring, and assembling construction, and reviews various perspectives to understanding and improving organizational issues in the supply chain. The final section provides an overview of a range of information technologies that can contribute to supply chain performance, as well as examples of effective use. The organization and sourcing of materials is increasingly complex across the global construction industry. Construction clients are demanding faster,

more responsive construction processes and higher quality facilities. This volume provides an invaluable resource to understanding the implications of supply chain management, which is sure to result in more effective construction project execution.

Ever-changing business needs have prompted large companies to rethink their enterprise IT. Today, businesses must allow interaction with their customers, partners, and employees at more touch points and at a depth never thought previously. At the same time, rapid advances in information technologies, like business digitization, cloud computing, and Web 2.0, demand fundamental changes in the enterprises' management practices. These changes have a drastic effect not only on IT and business, but also on policies, processes, and people. Many companies therefore embark on enterprise-wide transformation initiatives. The role of Enterprise Architecture (EA) is to architect and supervise this transformational journey. Unfortunately, today's EA is often a ponderous and detached exercise, with most of the EA initiatives failing to create visible impact. The enterprises need an EA that is agile and responsive to business dynamics. Collaborative Enterprise Architecture provides the innovative solutions today's enterprises require, informed by real-world experiences and experts' insights. This book, in its first part, provides a systematic compendium of the current best practices in EA, analyzes current ways of doing EA, and identifies its constraints and shortcomings. In the second part, it leaves the beaten tracks of EA by introducing Lean, Agile, and Enterprise 2.0 concepts to the traditional EA

methods. This blended approach to EA focuses on practical aspects, with recommendations derived from real-world experiences. A truly thought provoking and pragmatic guide to manage EA, Collaborative Enterprise Architecture effectively merges the long-term oriented top-down approach with pragmatic bottom-up thinking, and that way offers real solutions to businesses undergoing enterprise-wide change. Covers the latest emerging technologies affecting business practice, including digitization, cloud computing, agile software development, and Web 2.0 Focuses on the practical implementation of EAM rather than theory, with recommendations based on real-world case studies Addresses changing business demands and practices, including Enterprise 2.0, open source, global sourcing, and more Takes an innovative approach to EAM, merging standard top-down and pragmatic, bottom-up strategies, offering real solutions to businesses undergoing enterprise-wide changes

Increase profitability, elevate work culture, and exceed productivity goals through DevOps practices. More than ever, the effective management of technology is critical for business competitiveness. For decades, technology leaders have struggled to balance agility, reliability, and security. The consequences of failure have never been greater?whether it's the healthcare.gov debacle, cardholder data breaches, or missing the boat with Big Data in the cloud. And yet, high performers using DevOps principles, such as Google, Amazon, Facebook, Etsy, and Netflix, are routinely and reliably deploying code into production hundreds, or even thousands, of

times per day. Following in the footsteps of The Phoenix Project, The DevOps Handbook shows leaders how to replicate these incredible outcomes, by showing how to integrate Product Management, Development, QA, IT Operations, and Information Security to elevate your company and win in the marketplace.

Printed in full color. Faced with a software project of epic proportions? Tired of over-committing and under-delivering? Enter the dojo of the agile samurai, where agile expert Jonathan Rasmusson shows you how to kick-start, execute, and deliver your agile projects.

Combining cutting-edge tools with classic agile practices, The Agile Samurai gives you everything you need to deliver something of value every week and make rolling your software into production a non-event. Get ready to kick some software project butt. By learning the ways of the agile samurai you will discover: how to create plans and schedules your customer and your team can believe in what characteristics make a good agile team and how to form your own how to gather requirements in a fraction of the time using agile user stories what to do when you discover your schedule is wrong, and how to look like a pro correcting it how to execute fiercely by leveraging the power of agile software engineering practices By the end of this book you will know everything you need to set up, execute, and successfully deliver agile projects, and have fun along the way. If you're a project lead, this book gives you the tools to set up and lead your agile project from start to finish. If you are an analyst, programmer, tester, usability designer, or project manager, this book gives you the insight and

foundation necessary to become a valuable agile team member. The Agile Samurai slices away the fluff and theory that make other books less-than-agile. It's packed with best practices, war stories, plenty of humor and hands-on tutorial exercises that will get you doing the right things, the right way. This book will make a difference.

This book contains the refereed proceedings of the 16th International Conference on Agile Software Development, XP 2015, held in Helsinki, Finland, in May 2015. While agile development has already become mainstream in industry, this field is still constantly evolving and continues to spur an enormous interest both in industry and academia. The XP conference series has always played, and continues to play, an important role in connecting the academic and practitioner communities, providing a forum for both formal and informal sharing and development of ideas, experiences, and opinions. The theme of XP 2015 "Delivering Value: Moving from Cyclic to Continuous Value Delivery" reflects the modern trend towards organizations that are simultaneously very efficient and flexible in software development and delivery. The 15 full and 7 short papers accepted for XP 2015 were selected from 44 submissions. All of the submitted papers went through a rigorous peer-review process. Additionally, 11 experience reports were selected from 45 proposals, and in each case the authors were shepherded by an experienced researcher.

Describes ways to incorporate domain modeling into software development.

Gain a practical introduction to DataOps, a new discipline for delivering data science at scale inspired by practices at companies such as Facebook, Uber, LinkedIn, Twitter, and eBay. Organizations need more than the latest AI algorithms, hottest tools, and best people to turn data into insight-driven action and useful analytical data products. Processes and thinking employed to manage and use data in the 20th century are a bottleneck for working effectively with the variety of data and advanced analytical use cases that organizations have today. This book provides the approach and methods to ensure continuous rapid use of data to create analytical data products and steer decision making. Practical DataOps shows you how to optimize the data supply chain from diverse raw data sources to the final data product, whether the goal is a machine learning model or other data-orientated output. The book provides an approach to eliminate wasted effort and improve collaboration between data producers, data consumers, and the rest of the organization through the adoption of lean thinking and agile software development principles. This book helps you to improve the speed and accuracy of analytical application development through data management and DevOps practices that securely expand data access, and rapidly increase the number of reproducible data products through automation, testing, and integration. The

book also shows how to collect feedback and monitor performance to manage and continuously improve your processes and output. What You Will Learn Develop a data strategy for your organization to help it reach its long-term goals Recognize and eliminate barriers to delivering data to users at scale Work on the right things for the right stakeholders through agile collaboration Create trust in data via rigorous testing and effective data management Build a culture of learning and continuous improvement through monitoring deployments and measuring outcomes Create cross-functional self-organizing teams focused on goals not reporting lines Build robust, trustworthy, data pipelines in support of AI, machine learning, and other analytical data products Who This Book Is For Data science and advanced analytics experts, CIOs, CDOs (chief data officers), chief analytics officers, business analysts, business team leaders, and IT professionals (data engineers, developers, architects, and DBAs) supporting data teams who want to dramatically increase the value their organization derives from data. The book is ideal for data professionals who want to overcome challenges of long delivery time, poor data quality, high maintenance costs, and scaling difficulties in getting data science output and machine learning into customer-facing production.

Implement Oracle's Internet-based Manufacturing

and Supply Chain Management products using this Oracle authorized resource. This comprehensive guide explains how to implement the planning, engineering, pricing, order fulfillment, and inventory management components of Oracle Manufacturing and Supply Chain--and develop and deliver goods and services faster, cheaper, and more efficiently than your competitors.

"On Time-In Full" is an important work. Tim McLean provides an easy to follow practical approach to building a highly performing supply chain" -Drew Locher, Shingo Prize Winning Author and Lean Thinker The most fundamental requirement for a manufacturing or distribution business is to deliver to customers what they want, in the quantity they want, when they want it. It doesn't matter how good your product is, how much the customer likes your salesperson, how slick your marketing campaign is: If your customers can't get what they want when they want it, they will get it elsewhere, and your business will be in serious trouble. On Time in Full: Achieving Perfect Delivery with Lean Thinking in Purchasing, Supply Chain and Production Planning is a step-by-step practical guide to designing a Lean Supply Chain that will deliver what your customers need, when they need it, every time. Timothy McLean shares his three decades of Lean supply chain experience -- In simple straightforward language, he explores the reasons why supply

chains fail to deliver and what you can do about it. On Time In Full includes practical guidance for tackling the big issues affecting supply chains including: How to understand your extended supply chain with a value stream map The role of forecasting in your supply chain and how to get a meaningful forecast Calculating the right level of inventory for your business Scheduling daily production to meet demand Managing suppliers and your supply chain at home and internationally Selecting and making the best use out of an ERP system Designing an efficient distribution network The book is full of practical case studies and examples as well as references for further study. On Time, In Full is the complete guide to setting up a supply chain that works.

A collection of essays about agile and agile coaching from leading practitioners in the field. Includes the following authors and their contributions: Pete Behrens Lean Startup has Changed Nothing!; Sonja Blignaut If you want to innovate, don't say so; Melissa Boggs At the Intersection of Culture & Strategy; Zach Bonaker Scrum Guide Sliders; Braz Brandt Agile in Highly Regulated Environments; Maxime Castera What Kids Taught Me About Being Agile; Felipe Castro & Alexandre Freire Kawakamai Transcend the "Feature Factory" Mindset Using Modern Agile and OKR; Mike Cohn Five Lessons I'm Thankful I Learned in My Agile Career; Esther Derby

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Change Artist Super Powers: Empathy; Bob Galen Agile Coaching: An Awful Truth; Gene Gendel Addressing Problems, Caused by AMMS; You Get What you Ask For: Agile Coaches-"Centaur"; What Should Agile Leadership Care About?; "Who are the Judges?" Who Decides on Who is Gonna Coach?; Gene Gotimer An Agile Approach to Software Architecture; David Hawks The User Story Needs A Remodel. Here's Why; Chris Hoerée Eco Leadership, A leadership approach for the ecosystems of tomorrow; Rowan Jackson British Airways: A Brilliant Example of How Cost-Cutting Increases Costs; Ivar Jacobsoen & Roly Stimson Escaping Method Prison; Jeremy Jerrell Becoming A Non-technical Scrum Master; Ron Jeffries Implications of Enterprise Focus in Scrum; Betsy Kaufmann Does Your Coaching Build Roadblocks Instead of Relationships?; Jason Knight Myth: Scrum Events Take Too Much Time; Klaus Leopold WIP Limits Must Die; John Looney Engineering a Culture of Psychological Safety; Yi Lv Seeing the system dynamic: 1 vs. n product backlogs; Nirmaljeet Malhorta Why the idea of a scrum team is so powerful; Ian Mitchell 20 Unagile Things to Avoid Saying and Some Better Alternatives; Chris Murman What Can You Do About Organizational Silence?; Dave Nicolette Zombie Scrum; Stephanie Ockerman 4 Ways to Coach with the Scrum Values; Tim Ottinger Feeling Safe?; Barry Overeem Myth 8: The

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Scrum Master is a Junior Agile Coach; Niels Pflaeging Change is more like adding milk to coffee; Allison Pollard Starting an Agile Center of Excellence; Mary Poppendieck The Cost Center Trap; E. Campbell-Pretty Facilitating Squadification for a SAFe Agile Release Train; Jane Prusakova Honest or Nice; Paulo Rebelo Don't Limit the Role of the Scrum Master; Chelsea Robinson Empowering a new culture to emerge in organizations; Johanna Rothman Agile Approaches Require Management Cultural Change; With Agile, No Warnings Needed; Power, Management, and Harassment: It's a Cultural Problem; Rafael Sabbagh The Burger House: A Tale of Systems Thinking, Bottlenecks and Cross-Functionality; Michael Sahota Consciously Approaching Agile for Lasting High Performance; Reese Schmit Stop Wasting \$\$\$ Building So Much Crap!; Ken Schwaber Scrum is simple, just use it as is!!; Hadyn Shaugnessy Managing Culture Risk: A Matter of FLOW; Salma El-Shurafa Innovation: Best Practice for Product Leaders; Cherie Silas The Power of Interlocking Roles; Zuzi Sochova Scrum Transformation Journey ; James Sywilok The Scrum Task Board and the Self-Managing Team; Christine Thompson 3 Skills for an ACE ScrumMaster; Building Trust Safely at Work; Scrum Chums: The Product Owner and Scrum Master Partnership; Plus 5 more authors!

POLCA (Paired-cell Overlapping Loops of Cards

with Authorization) is a card-based visual control system that manages the flow of jobs through the shop floor: at each operation, it controls which job should be worked on next to meet delivery targets. POLCA ensures that upstream operations use their capacity effectively by working on jobs that are needed downstream, while at the same time preventing excessive work-in-process (WIP) build-ups when bottlenecks appear unexpectedly. POLCA is particularly suited to companies manufacturing high-mix, low-volume and customized products. Such companies struggle with long lead times, late deliveries, and daily expediting to meet delivery dates. ERP systems are not designed to deal with this highly variable environment, and add-on software such as Finite Capacity Scheduling systems can require complex installation. Also, the Kanban system does not work well with low-volume or custom production. POLCA has delivered impressive results in such environments. It does not require any complex software implementation: it can be used without an ERP system or it can seamlessly complement an existing ERP system. This book: Provides a step-by-step roadmap on how to implement POLCA; invaluable for both companies that wish to implement POLCA as well as consultants and academics advising such companies. Explains the concepts in practical and easy-to-understand terms by showing detailed shop-

floor examples. Includes more than 100 illustrations for understanding how POLCA works as well as for elaborating on details of the implementation steps. Contains case studies written by company owners and executives documenting their POLCA implementation process and the results achieved in various industries in six countries.

The book Lifehack calls "The Bible of business and personal productivity." "A completely revised and updated edition of the blockbuster bestseller from 'the personal productivity guru'"—Fast Company Since it was first published almost fifteen years ago, David Allen's *Getting Things Done* has become one of the most influential business books of its era, and the ultimate book on personal organization. "GTD" is now shorthand for an entire way of approaching professional and personal tasks, and has spawned an entire culture of websites, organizational tools, seminars, and offshoots. Allen has rewritten the book from start to finish, tweaking his classic text with important perspectives on the new workplace, and adding material that will make the book fresh and relevant for years to come. This new edition of *Getting Things Done* will be welcomed not only by its hundreds of thousands of existing fans but also by a whole new generation eager to adopt its proven principles.

Over a half-million sold! The sequel, *The Unicorn Project*, is coming Nov 26 "Every person involved

in a failed IT project should be forced to read this book.”—TIM O'REILLY, Founder & CEO of O'Reilly Media “The Phoenix Project is a must read for business and IT executives who are struggling with the growing complexity of IT.”—JIM WHITEHURST, President and CEO, Red Hat, Inc. Five years after this sleeper hit took on the world of IT and flipped it on it's head, the 5th Anniversary Edition of The Phoenix Project continues to guide IT in the DevOps revolution. In this newly updated and expanded edition of the bestselling The Phoenix Project, co-author Gene Kim includes a new afterword and a deeper delve into the Three Ways as described in The DevOps Handbook. Bill, an IT manager at Parts Unlimited, has been tasked with taking on a project critical to the future of the business, code named Phoenix Project. But the project is massively over budget and behind schedule. The CEO demands Bill must fix the mess in ninety days or else Bill's entire department will be outsourced. With the help of a prospective board member and his mysterious philosophy of The Three Ways, Bill starts to see that IT work has more in common with a manufacturing plant work than he ever imagined. With the clock ticking, Bill must organize work flow streamline interdepartmental communications, and effectively serve the other business functions at Parts Unlimited. In a fast-paced and entertaining style, three luminaries of the DevOps movement deliver a

story that anyone who works in IT will recognize. Readers will not only learn how to improve their own IT organizations, they'll never view IT the same way again. "This book is a gripping read that captures brilliantly the dilemmas that face companies which depend on IT, and offers real-world solutions."—JEZ HUMBLE, Co-author of Continuous Delivery, Lean Enterprise, Accelerate, and The DevOps Handbook ——— "I'm delighted at how The Phoenix Project has reshaped so many conversations in technology. My goal in writing The Unicorn Project was to explore and reveal the necessary but invisible structures required to make developers (and all engineers) productive, and reveal the devastating effects of technical debt and complexity. I hope this book can create common ground for technology and business leaders to leave the past behind, and co-create a better future together."—Gene Kim, November 2019

Since SAP is emphasizing recent developments in operations management in its SCM initiative, this book describes the methodological background from the viewpoint of a company using SAP systems. It describes order processing both in an intra- and interorganizational perspective, as well as describing future developments and system enhancements. New global standards are the basis for new MES products that have appeared in the last five years in the marketplace. Features a comprehensive presentation of available MES technologies

Prepare for the Project Management Institute's (PMI®) Agile Certified Practitioner (ACP®) exam. Augment your professional experience with the necessary knowledge of the

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skills, tools, and techniques that are required for passing the examination. This is a comprehensive and one-stop guide with 100% coverage of the exam topics detailed in the PMI-ACP® Exam content outline. Rehearse and test your knowledge and understanding of the subject using the practice quizzes after each chapter, three full-length mock exams, and practical tips and advice. You will be able to understand the Agile manifesto, its principles and many facets of Agile project management such as planning, prioritization, estimation, releases, retrospectives, risk management, and continuous improvement. The book covers Agile metrics and means of demonstrating progress. People management aspects such as behavioral traits, servant leadership, negotiation, conflict management, team building, and Agile coaching are explained. Whether you are a beginner or a seasoned practitioner, this book also serves as a practical reference for key concepts in Agile and Agile methodologies such as Scrum, XP, Lean, and Kanban. What you will learn:

- The necessary knowledge of the skills, tools, and techniques that are required for passing the PMI-ACP examination
- To understand the scope and objectives of the PMI-ACP exam, and gain confidence by taking practice quizzes provided in each chapter and three full-length mock exams
- To gain exposure to Agile methodologies such as Scrum, XP, Lean, and Kanban plus various tools and techniques required to conduct Agile projects
- The focus is to "Be Agile", rather than "Do Agile" Who this book is for: The audience for this book primarily includes IT professionals who wish to prepare for and pass the Agile Certified Professional (ACP) exam from the Project Management Institute (PMI). The book also is a practical reference book for Agile Practitioners. /div

Production and manufacturing management since the 1980s has absorbed in rapid succession several new production

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management concepts: manufacturing strategy, focused factory, just-in-time manufacturing, concurrent engineering, total quality management, supply chain management, flexible manufacturing systems, lean production, mass customization, and more. With the increasing globalization of manufacturing, the field will continue to expand. This encyclopedia's audience includes anyone concerned with manufacturing techniques, methods, and manufacturing decisions.

This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

Although software development is one of the most complex activities carried out by man, sound development processes and proper project management can help ensure your software projects are delivered on time and under budget. Providing the know-how to manage software projects effectively, *Introduction to Software Project Management* supplies an accessible introduction to software project management. The book begins with an overview of the fundamental techniques of project management and the technical aspects of software development. This section supplies the understanding of the techniques required to mitigate uncertainty in projects and better control the complexity of software development projects. The second part illustrates the technical activities of software development in a coherent process—describing how to customize this process to fit a wide range of software development scenarios. Examines project management frameworks and software development standards, including ESA and NASA

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guidelines, PRINCE2®, and PMBOK® Addresses open source development practices and tools so readers can adopt best practices and get started with tools that are available for free Explains how to tailor the development process to different kinds of products and formalities, including the development of web applications Includes access to additional material for both practitioners and teachers at www.spmbook.com Supplying an analysis of existing development and management frameworks, the book describes how to set up an open-source tool infrastructure to manage projects. Since practitioners must be able to mix traditional and agile techniques effectively, the book covers both and explains how to use traditional techniques for planning and developing software components alongside agile methodologies. It does so in a manner that will help you to foster freedom and creativity in assembling the processes that will best serve your needs.

This book takes a pedagogical approach that is participative and interactive, involving the case study method of learning. Chapters start with an Indian case study of a well known company. This is used as a capstone case for the chapter. The student will find this an easy learning experience as data and additional information for these enterprises is readily available. The selection of such cases makes classroom learning truly suited to the Indian business environment. The value driven approach to Operations Management is used in structuring the text into three modules. The first module discusses the infrastructure function of Operations Management. Infrastructure function is considered to be product, process, capacity and location. Module Two describes the structure of the operations function. This includes quality and other product transformation processes. Module Three focuses on the organization, people and processes i.e. the job, the work, and the workplace. In

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addition, most of the mathematical techniques have been separated into supplements attached to the relevant chapters. Software solutions for the techniques have been explained in the text. Every mathematical technique is exemplified with a number of solved problems. Unlike many Production and Operations Management texts, this book covers E-commerce, Industrial Safety, Maintenance, Environmental Management (Green Productivity) and new technological trends in the discipline. These sections should add to the significance of exploring how firms can gain competitive advantage and promote sustainable development at the same time. The last section of the book comprises of a selection of cases from The Indian Institute of Management at Ahmedabad. The cases encompass the entire spectrum of Indian Industry the private and the public sectors, professional and family managed business organizations, service and manufacturing industries, single industry and conglomerates. The cases relate to Operations Strategy, Supply Chain Management, Capacity Planning, New Products, Manufacturing Technologies, etc. The Case Studies are of world class. Prof. Tirupati, one of the authors of the case studies, according to Management Science, has penned one of the top 100 management articles in the 50 years. The book is comprehensive, lucid and easy to read and understand. It should be of great value both to students and faculty.

A strategy and implementation guide for building, deploying, and managing APIs Key Features Comprehensive, end-to-end guide to business-driven enterprise APIs Distills years of experience with API and microservice strategies Provides detailed guidance on implementing API-led architectures in any business Book Description APIs are the cornerstone of modern, agile enterprise systems. They enable access to enterprise services from a wide variety of devices, act as a

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platform for innovation, and open completely new revenue streams. Enterprise API Management shows how to define the right architecture, implement the right patterns, and define the right organization model for business-driven APIs.

Drawing on his experience of developing API and microservice strategies for some of the world's largest companies, Luis Weir explains how APIs deliver value across an enterprise. The book explores the architectural decisions, implementation patterns, and management practices for successful enterprise APIs, as well as providing clear, actionable advice on choosing and executing the right API strategy in your enterprise. With a relentless focus on creating business value, Luis Weir reveals an effective method for planning, building, and running business products and services with APIs. What you will learn

- Create API strategies to deliver business value
- Monetize APIs, promoting them through public marketplaces and directories
- Develop API-led architectures, applying best practice architecture patterns
- Choose between REST, GraphQL, and gRPC-style API architectures
- Manage APIs and microservices through the complete life cycle
- Deploy APIs and business products, as well as Target Operating Models
- Lead product-based organizations to embrace DevOps and focus on delivering business capabilities
- Who this book is for Architects, developers, and technology executives who want to deliver successful API strategies that bring business value.

Are you attracted by the promises of agile methods but put off by the fanaticism of many agile texts? Would you like to know which agile techniques work, which ones do not matter much, and which ones will harm your projects? Then you need *Agile!*: the first exhaustive, objective review of agile principles, techniques and tools. Agile methods are one of the most important developments in software over the past decades, but also a surprising mix of the best and the worst. Until now

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every project and developer had to sort out the good ideas from the bad by themselves. This book spares you the pain. It offers both a thorough descriptive presentation of agile techniques and a perceptive analysis of their benefits and limitations. Agile! serves first as a primer on agile development: one chapter each introduces agile principles, roles, managerial practices, technical practices and artifacts. A separate chapter analyzes the four major agile methods: Extreme Programming, Lean Software, Scrum and Crystal. The accompanying critical analysis explains what you should retain and discard from agile ideas. It is based on Meyer's thorough understanding of software engineering, and his extensive personal experience of programming and project management. He highlights the limitations of agile methods as well as their truly brilliant contributions — even those to which their own authors do not do full justice. Three important chapters precede the core discussion of agile ideas: an overview, serving as a concentrate of the entire book; a dissection of the intellectual devices used by agile authors; and a review of classical software engineering techniques, such as requirements analysis and lifecycle models, which agile methods criticize. The final chapters describe the precautions that a company should take during a transition to agile development and present an overall assessment of agile ideas. This is the first book to discuss agile methods, beyond the brouhaha, in the general context of modern software engineering. It is a key resource for projects that want to combine the best of established results and agile innovations.

This book is a guide to modern production planning methods based on new scientific achievements and various practical planning rules of thumb. Several numerical examples illustrate most of the calculation methods, while the text includes a set of programs for calculating production

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schedules and an example of a cloud-based enterprise resource planning (ERP) system. Despite the relatively large number of books dedicated to this topic, *Advanced Planning and Scheduling* is the first book of its kind to feature such a wide range of information in a single work, a fact that inspired the author to write this book and publish an English translation. This work consists of two parts, with the first part addressing the design of reference and mathematical models, bottleneck models and multi-criteria models and presenting various sample models. It describes demand-forecasting methods and also includes considerations for aggregating forecasts. Lastly, it provides reference information on methods for data stocking and sorting. The second part of the book analyzes various stock planning models and the rules of safety stock calculation, while also considering the stock traffic dynamics in supply chains. Various batch computation methods are described in detail, while production planning is considered on several levels, including supply planning for customers, master planning, and production scheduling. This book can be used as a reference and manual for current planning methods. It is aimed at production planning department managers, company information system specialists, as well as scientists and PhD students conducting research in production planning. It will also be a valuable resource for students at universities of applied sciences.

Master IBM's Breakthrough DAD Process Framework for Succeeding with Agile in Large, Complex, Mission-Critical IT Projects It is widely recognized that moving from traditional to agile approaches to build software solutions is a critical source of competitive advantage. Mainstream agile approaches that are indeed suitable for small projects require significant tailoring for larger, complex enterprise projects. In *Disciplined Agile Delivery*, Scott W. Ambler and Mark Lines introduce IBM's breakthrough *Disciplined Agile Delivery*

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(DAD) process framework, which describes how to do this tailoring. DAD applies a more disciplined approach to agile development by acknowledging and dealing with the realities and complexities of a portfolio of interdependent program initiatives. Ambler and Lines show how to extend Scrum with supplementary agile and lean strategies from Agile Modeling (AM), Extreme Programming (XP), Kanban, Unified Process (UP), and other proven methods to provide a hybrid approach that is adaptable to your organization's unique needs. They candidly describe what practices work best, why they work, what the trade-offs are, and when to consider alternatives, all within the context of your situation. Disciplined Agile Delivery addresses agile practices across the entire lifecycle, from requirements, architecture, and development to delivery and governance. The authors show how these best-practice techniques fit together in an end-to-end process for successfully delivering large, complex systems--from project initiation through delivery. Coverage includes Scaling agile for mission-critical enterprise endeavors Avoiding mistakes that drive poorly run agile projects to chaos Effectively initiating an agile project Transitioning as an individual to agile Incrementally building consumable solutions Deploying agile solutions into complex production environments Leveraging DevOps, architecture, and other enterprise disciplines Adapting your governance strategy for agile projects Based on facts, research, and extensive experience, this book will be an indispensable resource for every enterprise software leader and practitioner--whether they're seeking to optimize their existing agile/Scrum process or improve the agility of an iterative process.

Agile Product Management Just Got Easier Introduction
Thank you and congratulations on taking this class, "Kanban:
The KanbanGuide 2nd Edition: For the Business, Agile
Project Manager, Scrum Master, Product Owner and

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Development Support Team." Creating the most efficient system for your business, development team, support team or any other organisation can often be a game of trial and error. We spend years aiming to create efficient practices which meet the demands of our customers as quickly as possible without overspending our effort, time or money. Imagine if there was a system that helped optimise the effort of our teams to meet the demands of our customers. In this book, you will learn how the Kanban system can do this, and I explain:

- What Kanban is and where it originates from
- How it can make your team more efficient
- How to implement Kanban in your team or organisation
- Exercises to plan a Kanban System for your team or organization
- An overview of Scrum-ban - a technique used for combining the Scrum framework with Kanban especially for project based environments
- A brief overview of Agile Scrum

When you have read this guide, you will have an excellent foundation in this popular system, and a great basis for helping others to understand the same.

Introduction Thank you and congratulations on taking this class, "Product Management: 21 tips to create and manage the Product Backlog." In this class, you will be given a multitude of proven tips to manage your product backlog as part of an agile scrum team. I know you will get value from this class as it gives you a full introduction to the concept of the product backlog. I then walk you step by step through the steps involved in managing a backlog. Following this, I give you tips for improving product backlog management in your team or business from the ground up. Along the way, I give you plenty of examples and give you best practices for product backlog management within agile scrum. In this class, you will learn:

- A brief recap of agile and scrum principles
- What is a product backlog and how is it different from traditional requirements documents
- How to create a product backlog from a product vision
- What

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user stories are and how they are simpler for managing requirements -Concise techniques for improving your product backlog management So let's get started and let me teach you how to improve product backlog management. Scroll Up To The Top Of The Page And Click The Orange "Buy Now" or "Read For Free" Icon On The Right Side!

Outlines a revisionist approach to management while arguing against common perceptions about the inevitability of startup failures, explaining the importance of providing genuinely needed products and services as well as organizing a business that can adapt to continuous customer feedback.

"Dynamic Modelling for Supply Chain Management" discusses how to streamline complex supply chain management by making the most of the growing number of tools available. The reader is introduced to the basic foundations from which to develop intelligent management strategies, as the book characterises the process and framework of modern supply chain management. The author reviews supply chain management concepts and singles out important factors in the management of modern complex production systems. Particular attention is paid to modern simulation modelling tools that can be used to support supply chain planning and control. The book explores the operational and financial impacts of various potential problems, offering a compilation of practical models to help identify solutions. A useful reference on supply chain management, "Dynamic Modelling for Supply Chain Management" will benefit engineers and professionals working in a variety of areas, from supply chain management to product engineering. How do today's most successful tech companies—Amazon, Google, Facebook, Netflix, Tesla—design, develop, and deploy the products that have earned the love of literally billions of people around the world? Perhaps surprisingly, they do it very differently than the vast majority of tech

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companies. In *INSPIRED*, technology product management thought leader Marty Cagan provides readers with a master class in how to structure and staff a vibrant and successful product organization, and how to discover and deliver technology products that your customers will love—and that will work for your business. With sections on assembling the right people and skillsets, discovering the right product, embracing an effective yet lightweight process, and creating a strong product culture, readers can take the information they learn and immediately leverage it within their own organizations—dramatically improving their own product efforts. Whether you're an early stage startup working to get to product/market fit, or a growth-stage company working to scale your product organization, or a large, long-established company trying to regain your ability to consistently deliver new value for your customers, *INSPIRED* will take you and your product organization to a new level of customer engagement, consistent innovation, and business success. Filled with the author's own personal stories—and profiles of some of today's most-successful product managers and technology-powered product companies, including Adobe, Apple, BBC, Google, Microsoft, and Netflix—*INSPIRED* will show you how to turn up the dial of your own product efforts, creating technology products your customers love. The first edition of *INSPIRED*, published ten years ago, established itself as the primary reference for technology product managers, and can be found on the shelves of nearly every successful technology product company worldwide. This thoroughly updated second edition shares the same objective of being the most valuable resource for technology product managers, yet it is completely new—sharing the latest practices and techniques of today's most-successful tech product companies, and the men and women behind every great product.

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Discusses the main issues, challenges, opportunities, and trends related to the impact of IT on every part of organizational and inter-organizational environments.

"Considerable change has transpired in the years since the first edition of this book was published, yet the paradox remains - investments in IT-enabled business change are still not being consistently translated into business value. This is the Information Paradox - the conflict between the widely held belief that information, and investment in IT to provide that information, is a "good thing" and the all too frequent reality that we cannot demonstrate a connection between IT investments and business results." "John Thorp and Fujitsu Consulting have continued to work with many clients around the world, implementing the Benefits Realization Approach - a unique, client-tested framework that introduces a benefits-focused mindset. Their experience has led to the understanding that the issues with IT value are merely a symptom of a broader business value problem, and to the development of a new, expanded approach - Enterprise Value Management." "A completely new Afterword outlines this new approach which goes beyond the challenge of IT value to provide a comprehensive value-driven organizational governance process. It builds on the foundation of benefits realization to help organizations manage value in an increasingly uncertain and real-time business environment. It takes readers to a new level of understanding."--BOOK JACKET.Title Summary field provided by Blackwell North America, Inc. All Rights Reserved

For those who believe that there must be a more agile and efficient way for people to get things done, here is a brilliantly discursive, thought-provoking book about the leadership and management process that is changing the way we live. In the future, historians may look back on human progress and draw a sharp line designating "before Scrum" and "after Scrum."

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Scrum is that ground-breaking. It already drives most of the world's top technology companies. And now it's starting to spread to every domain where leaders wrestle with complex projects. If you've ever been startled by how fast the world is changing, Scrum is one of the reasons why. Productivity gains of as much as 1200% have been recorded, and there's no more lucid – or compelling – explainer of Scrum and its bright promise than Jeff Sutherland, the man who put together the first Scrum team more than twenty years ago. The thorny problem Jeff began tackling back then boils down to this: people are spectacularly bad at doing things with agility and efficiency. Best laid plans go up in smoke. Teams often work at cross purposes to each other. And when the pressure rises, unhappiness soars. Drawing on his experience as a West Point-educated fighter pilot, biometrics expert, early innovator of ATM technology, and V.P. of engineering or CTO at eleven different technology companies, Jeff began challenging those dysfunctional realities, looking for solutions that would have global impact. In this book you'll journey to Scrum's front lines where Jeff's system of deep accountability, team interaction, and constant iterative improvement is, among other feats, bringing the FBI into the 21st century, perfecting the design of an affordable 140 mile per hour/100 mile per gallon car, helping NPR report fast-moving action in the Middle East, changing the way pharmacists interact with patients, reducing poverty in the Third World, and even helping people plan their weddings and accomplish weekend chores. Woven with insights from martial arts, judicial decision making, advanced aerial combat, robotics, and many other disciplines, Scrum is consistently riveting. But the most important reason to read this book is that it may just help you achieve what others consider unachievable – whether it be inventing a trailblazing technology, devising a new system of education, pioneering a

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way to feed the hungry, or, closer to home, a building a foundation for your family to thrive and prosper.

IBM® Business Process Manager (IBM BPM) is a comprehensive business process management (BPM) suite that provides visibility and management of your business processes. IBM BPM supports the whole BPM lifecycle approach: Discover and document Plan Implement Deploy Manage Optimize Process owners and business owners can use this solution to engage directly in the improvement of their business processes. IBM BPM excels in integrating role-based process design, and provides a social BPM experience. It enables asset sharing and creating versions through its Process Center. The Process Center acts as a unified repository, making it possible to manage changes to the business processes with confidence. IBM BPM supports a wide range of standards for process modeling and exchange. Built-in analytics and search capabilities help to further improve and optimize the business processes. This IBM Redbooks® publication provides valuable information for project teams and business people that are involved in projects using IBM BPM. It describes the important design decisions that you face as a team. These decisions invariably have an effect on the success of your project. These decisions range from the more business-centric decisions, such as which should be your first process, to the more technical decisions, such as solution analysis and architectural considerations.

Thousands of organizations are adopting Scrum to transform the way they execute complex projects, in software and beyond. This guide will give you the skills and confidence needed to deploy Scrum, resulting in high-performing teams and satisfied customers. Drawing on years of hands-on experience helping companies succeed, Certified Scrum Trainer (CST) Mitch Lacey helps you overcome the major

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challenges of Scrum adoption and the deeper issues that emerge later. Extensively revised to reflect improved Scrum practices and tools, this edition adds an all-new section of tips from the field. Lacey covers many new topics, including immersive interviewing, collaborative estimation, and deepening business alignment. In 35 engaging chapters, you'll learn how to build support and maximize value across your company. Now part of the renowned Mike Cohn Signature Series on agile development, this pragmatic guide addresses everything from establishing roles and priorities to determining team velocity, setting sprint length, and conducting customer reviews. Coverage includes Bringing teams and new team members on board Creating a workable definition of "done" Planning for short-term wins, and removing impediments to success Balancing predictability and adaptability in release planning Running productive daily scrums Fixing failing sprints Accurately costing projects, and measuring the value they deliver Managing risks in dynamic Scrum projects Prioritizing and estimating backlogs Working with distributed and offshore teams Institutionalizing improvements, and extending agility throughout the organization Packed with real-world examples straight from Lacey's experience, this book will be invaluable to anyone transitioning to Scrum, seeking to improve their early results, or trying to get back on track.

With the growing business industry there is a large demand for greater speed and quality, for projects of all natures in both small and large businesses. Lean Six Sigma is the result of the combination of the two best-known improvement methods: Six Sigma (making work better, of higher quality) and Lean (making work faster, more efficient). Lean Six Sigma For Dummies outlines they key concepts in plain English, and shows you how to use the right tools, in the right place, and in the right way, not just in improvement and

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design projects, but also in your day-to-day activities. It shows you how to ensure the key principles and concepts of Lean Six Sigma become a natural part of how you do things so you can get the best out of your business and accomplish your goals better, faster and cheaper. About the author John Morgan has been a Director of Catalyst Consulting, Europe's leading provider of lean Six Sigma solutions for 10 years. Martin Brenig-Jones is also a Director at Catalyst Consulting. He is an expert in Quality and Change Management and has worked in the field for 16 years.

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